Triglav Group

Investor Presentation

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2018 Results

April 2019



Triglav Story

Profitability Client-centric approach New ways of doing business **2019-2022**

Fast growth in the markets outside Slovenia

5

2010

Profitability Selective expansion

2008

Listing on the Ljubljana SE

2000

Leading position in Slovenia, expansion started

> Established in Austro-Hungarian Empire as the first Slovenian insurance company founded with domestic capital **1900**

Transformation into a public limited company Expansion of business

1990

3

Triglav Group

GROUP		CORE BUSINESS		MARKET POSITION
40 companies Parent company founded in 1900 > 5.100 employees Balance Sheet¹ € 3.6Bn Rating A/Stable outlook		INSURANCE GWP ¹ € 1,068M • Non-life • Life • Pensions • Health • Reinsurance	 ASSET MANAGEMENT Insurance portfolios and own funds¹: AUM € 2,693M Investment funds¹: AUM € 656M 	In 6 countries, international through reinsurance Market leader: Adria region: 20.2% ² Slovenia: 35.4% ¹
WP DIVERSIFICAT	ION			SHAREHOLDERS
13%	BY PRODUCTS	5%	BY MARKETS	ZPIZ and SDH with 35% and 28% respectively predominar shareholders
21%	Non-life	18%	Slovenia	31% free float
66%	Life & Pensions		Other markets	18% international share
	Health	77%	International reinsurance	14,100 shareholders
				LJSEPRIME

'2018

² 2017; Adria region: Slovenia, Croatia, Serbia, Bosnia and Herzegovina, Montenegro, North Macedonia

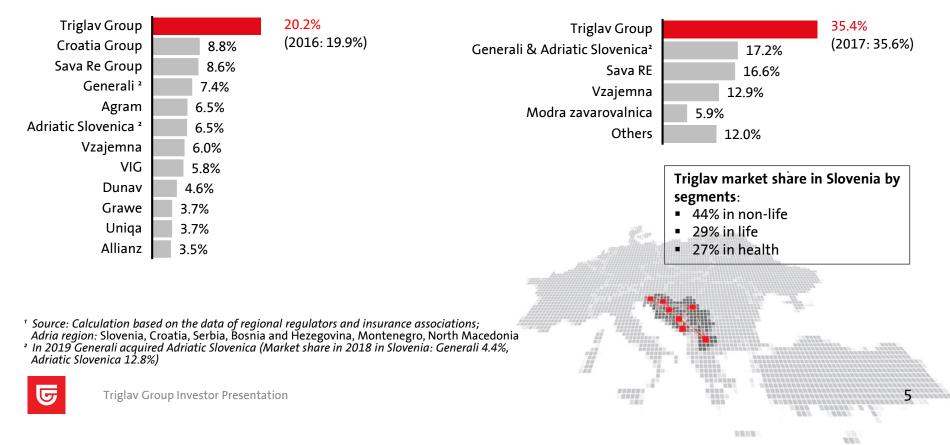


Leading Market Position Both in Slovenia and Adria Region

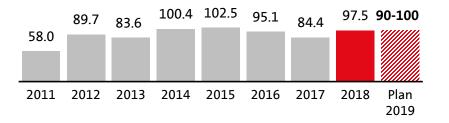
- Seven markets in six countries, Slovenia the largest market
- GWP share from outside Slovenia is consistently increasing

ADRIA REGION¹ (% market share; 2017):

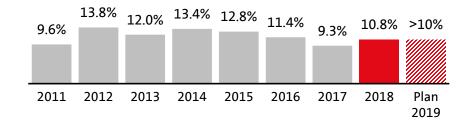
SLOVENIA (% market share; 2018):



Focus on Long Term Profitability and Safety of Operations

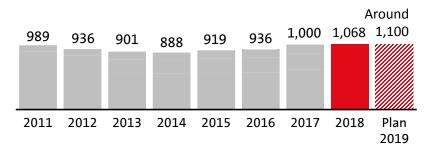


ROE

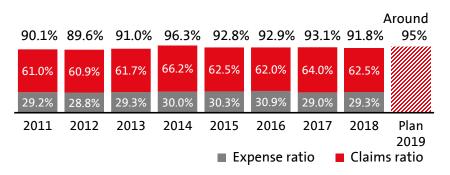


Gross written premium (in €M)

Profit before tax (in €M)



Combined ratio NL



Management Board of Zavarovalnica Triglav



	Andrej Slapar	Barbara Smolnikar	Tadej Čoroli	Marica Makoter	Uroš Ivanc
	President CEO	Member Life & Health	Member Non-life, Sales, Marketing	Member and Employee Representative HRM, Operations, IT, Fraud prevention	Member CFO
The first start/end of term of office:	2013 – 2024	2017 – 2022	2014 – 2024	2011 – 2021	2014 – 2024
Employed at Triglav since:	1997	2017	2001	2001	2001

Appointment of Mr David Benedek as a new MB member, responsible for the management and development of subsidiaries (in order to perform the function a relevant licence of the Insurance Supervision Agency is required)



Financial Strength, Prudent Management of Provisions

Strong capital adequacy

	31 Dec	31 Dec	31 Dec
	2018	2017²	2016 ³
Solvency ratio ¹	Within target range 200-250%	222%	242%

¹ Standard formula used.

² In 2017 methodology was revised introducing more conservative approach for calculation of the adjustment for the loss absorbing capacity of deferred taxes.

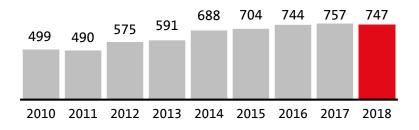
³ Based on methodology before its revision in 2017

Credit Ratings A/Stable

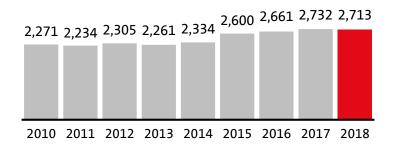
<u>From S&P GR Rating Report (7 Sept 2018)</u> Triglav Group's **standalone credit profile:**

Business risk profile- strongFinancial risk profile- very strongCapital adequacy- extremely strongGroup has adequate reinsurance protection

Equity (€M)

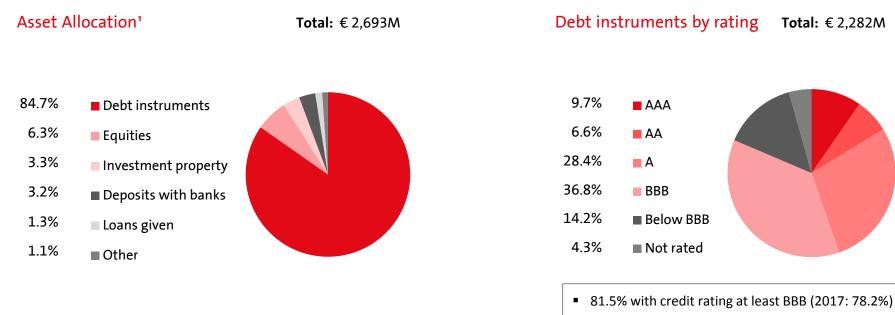


Year-End Gross Technical Provisions (€M)



Asset Allocation

Relatively conservative investment policy, focusing on investment security and liquidity governed by adequate profitability Asset allocation subject to ALM on portfolio basis and ERM principles



• 44.7% with credit rating A or higher (2017: 43.2%)

' Unit-linked insurance contract investments excluded



Strong Credit Ratings

S&P Global Ratings

&P Global atings	A/stable outlook
A BEST	A/stable outlook

<u>*From S&P GR Rating Report (7 Sept 2018)</u>

The credit rating exclusively reflects Triglav Group's standalone credit profile and does not include any uplift from the Group's status as a government-related entity.

Business risk profile - strong Financial risk profile - very strong Capital adequacy - extremely strong Group has adequate reinsurance protection

Credit rating agency	Credit rating	Medium-term outlook	Date
A.M. Best	Α	stable	30-Nov-2018
S&P Global Ratings	Α	stable	7-Sep-2018*
A.M. Best	Α	stable	30-Oct-2017
S&P Global Ratings	Α	stable	8-Sep-2017
A.M. Best	Α	stable	28-Oct-2016
S&P Global Ratings	Α	stable	1-Jul-2016
A.M. Best	A-	positive	16-Oct-2015
S&P Global Ratings	A-	positive	29-Aug-2015
A.M. Best	A-	positive	3-Oct-2014
S&P Global Ratings	A-	stable	26-Sep-2014
S&P Global Ratings	A-	stable	7-Jul-2014
A.M. Best	A-	stable	17-Oct-2013
S&P Global Ratings	A-	stable	4-Jul-2013
A.M. Best	Α-	stable	21-Mar-2013
S&P Global Ratings	BBB+	positive	14-Feb-2013
S&P Global Ratings	A-	negative	8-Aug-2012
S&P Global Ratings	Α	negative	21-Nov-2011
S&P Global Ratings	Α	stable	25-Nov-2010
S&P Global Ratings	Α	stable	25-Aug-2009
S&P Global Ratings	Α	stable	25-Sep-2008



Triglav Group Strategy

Our mission

BUILDING A SAFER FUTURE

Our vision

By adopting a client-centric approach, we dynamically develop new ways of doing business as the foundation of the Group's responsible long-term development, while at the same time operating profitably and safely

Strategic guidelines

- Long-term stable and profitable operations and greater value of Triglav Group
- Client focus and development of related services
- Developing even more cooperative and agile organisation and culture

	2019	2020	2021	
	2018			2022
Working Towards Our Vision	Rating A/Stable]	Rating A	
	ROE 10.8 %		ROE > 10 %	
	CoR NL 91.8 %		Average target CoR NL around 95 %	
	GWP up by 7 %		Increased volume of business	
	Market share ¹ in Adria region 20.2% (+0.3 p.p.)		Market leader	
	% GWP outside SLO 17.9% (+0.2 p.p.)		Increased % GWP outside SLO	

'2017



Latest Expansion Activities

2017

NORTH MACEDONIA: Entry into <u>life insurance market</u> (new company) BOSNIA AND HERZEGOVINA: Entry into <u>voluntary pension insurance market</u> (joint-venture) Establishment of **REGIONAL PLATFORM** <u>for alternative investments</u> Trigal (joint-venture)

2018

CROATIA: Triglav Group signed agreement to acquire RMOD in Croatian pension insurance market (takeover)

Using NEW BUSINESS MODEL and IN COOPERATION WITH the reinsurance and local PARTNER entry into Greek motor vehicle insurance market

SLOVENIA: Triglav Group purchased remaining 28.1% equity stake of SPD thereby becoming 100% owner. Company operates in the <u>Slovene</u> supplemental voluntary pension insurance market

SLOVENIA: Triglav Group signed agreement to acquire Slovenian AM company ALTA Skladi (takeover)

2019

NORTH MACEDONIA: Triglav Group established a pension insurance company



Triglav Group Investor Presentation



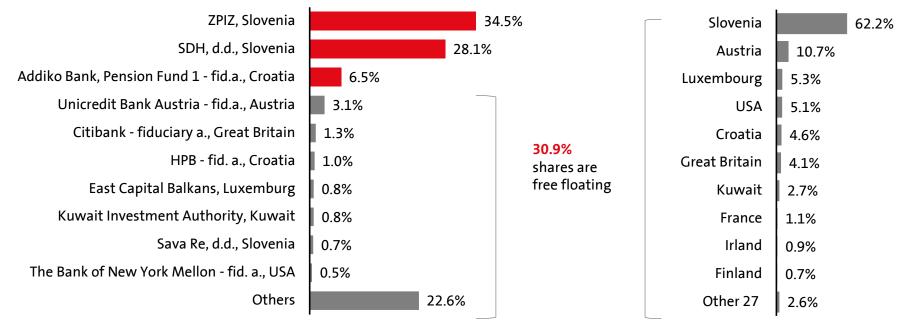
Shareholders of Zavarovalnica Triglav

- **ZPIZ and SDH with 34.5% and 28.1% respectively predominant shareholders**
- Around 14.100 shareholders. International shareholders with 18% stake (2008: 4%)

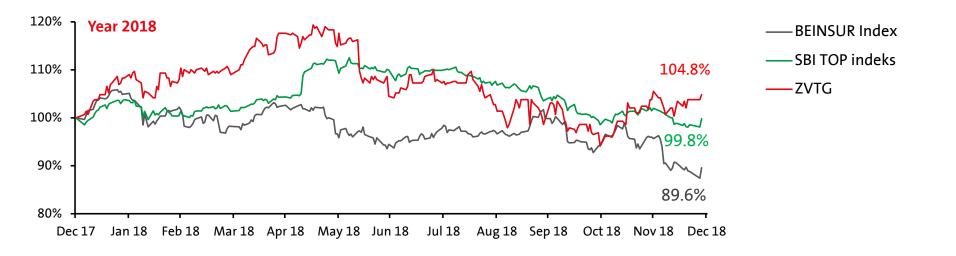
Top 10

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Free float shareholder structure by country of origin



Share Price Performance



Total Return 2018		ltems (ir	ı€)	31 Dec 2018	31 Dec 2017	31 Dec 2016
Triglav Share +13.1%		Closing price		30.30	28.90	23.20
inglav share			Book value per share		32.98	32.28
SBITOP Index	+5.9%	Net earr	ings per share	3.56	3.07	3.62
		Market capitalisation (in €M)		689	657	527
BEINSUR Index*	-6.0%	Average daily trading volume		176,495	166,345	114,845
Source: Bloomberg						
Traded on Ljubljana SE	ISIN code SIO	001111051	Ticker ZVTG	Bloomberg ZVTG	<u></u>	Reuters ZVTG.U

Financial Calendar 2019 of Triglav Group

Planned date	Type of announcement
4 March 2019	Preliminary key figures 2018
29 March 2019	Audited annual report for 2018 (and Proposed dividend for 2018)
25 April 2019	Convocation Notice of the General Meeting of Shareholders (Decision on dividend for 2018)
16 May 2019	January – March 2019 Interim Report
28 May 2019	General Meeting of Shareholders (notice of its resolutions)
12 June 2019	Dividend shareholders' record date
13 June 2019	Date of dividend payment to Central Securities Clearing Corporation
20 August 2019	January – June 2019 Interim Report
14 November 2019	January – September 2019 Interim Report

Fore information please contact: Helena Ulaga Kitek, Head of IR, <u>investor.relations@triglav.si</u> <u>www.triglav.eu</u>



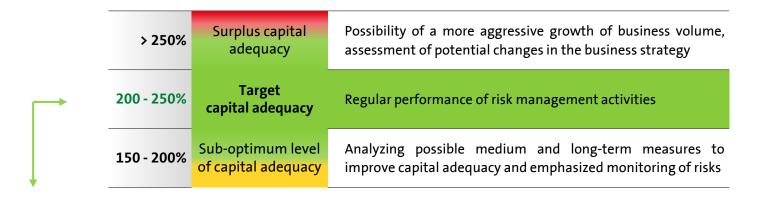


Disciplined Capital Strategy

2018 Capital adequacy: Within the target range Virtually all capital is Tier 1 eligible Capital management centralised at Group level (capital concentration at the parent company) Risk exposure in line with the defined risk appetite		> 25 0%	Surplus capital adequacy	Possibility of a more aggressive growth of business volume, assessment of potential changes in the business strategy
		200 - 250%	Target capital adequacy	Regular performance of risk management activities
		150 - 200%	Sub-optimum level of capital adequacy	Analyzing possible medium and long-term measures to improve capital adequacy and emphasized monitoring of risks
9% Mar	derwriting risk rket risk dit risk	130 - 150%	Warning level of capital adequacy	Implementation of measures to improve capital adequacy
Risk	erational risk < of companies from other financial sectors < of other companies	< 130%	Insufficient capital adequacy	

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Attractive and Sustainable Dividend Policy



Minimum dividend pay-out is set to 50% of consolidated net profit for the previous year, however Triglav will strive not to reduce its dividend payment below the level of the previous year.

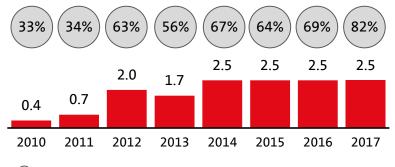
Dividend policy subordinated to achieving the medium-term sustainable target capital adequacy of Triglav Group.

Three objectives are followed in a balanced manner:

- to ensure prudent capital management of Triglav Group and its financial stability,
- to reinvest net profit in the implementation of the strategy of growth and development of Triglav Group and
- to pay out attractive dividends to the shareholders.

Gross dividend paid per share (in €) and Pay-out ratio

Proposed dividend for 2018: € 2.5 (70 % pay-out)



Dividend pay-out (% consolidated net profit)



2018 Key Financials and Highlights

Gross written premium	Profit before tax	Combined ratio non-life
€ 1,068M	€ 97.5M	91.8%
GWP up 7% y-o-y	Increased by 15% y-o-y	Down from 93.1% in 2017

Good business results and "A" credit rating with stable medium-term outlook

82% dividend pay-out for 2017, proposed dividend for 2018 € 2.5 (70% dividend pay-out)

Expansion activities:

CROATIA: Signed agreement to acquire RMOD in Croatian <u>pension insurance market</u> (takeover) Using NEW BUSINESS MODEL <u>entry into Greek motor vehicle insurance market</u> SLOVENIA: Purchase of equity stake of company SPD thereby becoming 100% owner. Company operates in the <u>Slovene supplemental</u> <u>voluntary pension insurance market</u> SLOVENIA: Signed agreement to acquire Slovenian <u>AM company</u> ALTA Skladi (takeover) NORTH MACEDONIA (2019): Triglay Group i established a pension insurance company

Revised business strategy, Capital management policy and Dividend policy

Reappointment of three Management Board members of Zavarovalnica Triglav



2018 Triglav Group at a Glance

		In € million	
	2018	2017	Index
Gross written premium	1,068.4	999.9	107
Net premium income	951.8	891.2	107
Gross claims paid	679.6	642.2	106
Net claims incurred	626.6	620.0	101
Insurance business gross operating costs	261.7	248.4	105
Profit before tax	97.5	84.4	115
Net profit	80.8	69.7	116
Expense ratio non-life	29.3%	29.0%	
Net claims ratio non-life	62.5%	64.0%	
Combined ratio non-life	91.8%	93.1%	

GWP increased by 7% y-o-y. Growth in all markets and in all insurance segments

Growth of net premium income (+7% y-o-y) at a higer rate than growth of net claims incurred (+1% y-o-y)

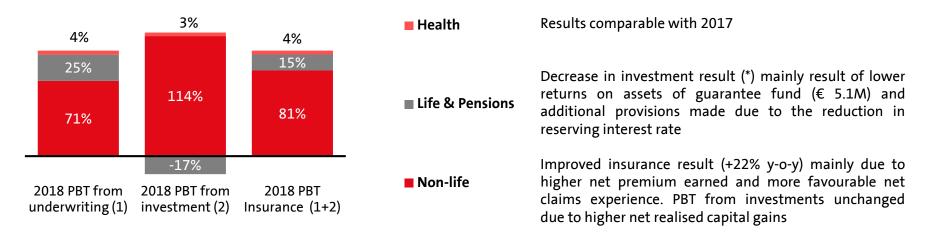
PBT increased by 15% y-o-y, influenced by high premium growth, favourable claim ratio and several one-off events

Combined ratio non-life decreased to 91.8% (93.1% in 2017) and in lower range of its long term average target value i.e. around 95%

Structure of Profit Before Tax of Triglav Group

2018 2017 Total Non-life Life & Health Non-life Life & Health Total Pensions Pensions PBT from underwriting activities (1) 2.6 71.6 37.2 54.2 51.2 17.8 14.4 2.6 PBT from investment activities (2) 24.5 -3.7* 0.7 21.6 25.0 0.9 30.3 4.5 **PBT from insurance operations** (1+2) 75.7 14.1 3.4 93.2 62.2 18.9 3.5 84.5 **PBT from non-insurance operations** (3) 4.3 -0.1 **Total PBT** (1+2+3) 97.5 84.4

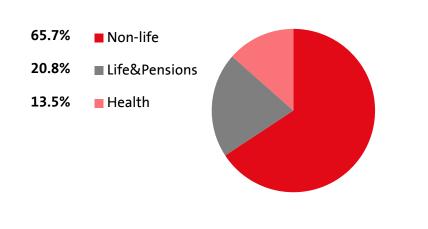
*Life investment result net of guarantees and additionally formed mathematical reserves





In € million

Well Balanced structure of GWP

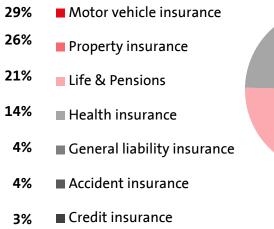


Total: € 1,068M

Structure of GWP by n	ain insurance segments
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Well balanced structure of consolidated GWP

Total: € 1,068M

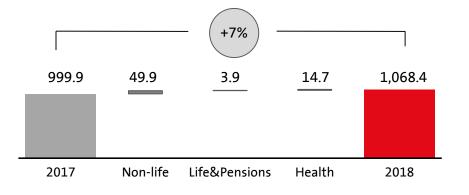




	2018/2017	2018	2017
Non-life		65.7%	65.2%
Life&Pensions	▼	20.8%	21.8%
Health		13.5%	12.9%

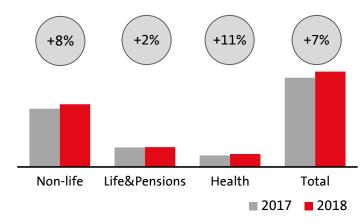


GWP growth of 7%

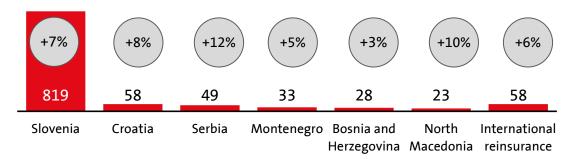


GWP development from 2017 to 2018 (in €M)





Performance by markets (GWP in €M; GWP growth y-o-y in %)



GWP share from outside Slovenia

2018:	17.9%
2017:	17.7%
2016:	17.3%
2015:	17.2%

GWP By Markets

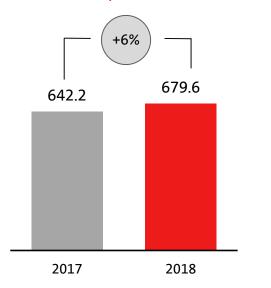
Share of Triglav GV	nare of Triglav GWP by markets Triglav Group						Market development (20			
				Market share	Market position		Insurance penetration Premium share in GDP	Insurance density € premium per capita		
							(EU 7.2%)	(EU €2,150)		
SLOVENIA	76.7%	🍅 Slovenia	76.7%	35.4%	1		5.0%	1,055		
Ň		😤 Croatia	5.4%	4.4%	9		2.5%	295		
			4.6%	6.0% 1	5 '		2.1%	109		
	17.9%)<	🥘 Montenegro	3.1%	37.9%	1		1.9%	131		
		🗞 Bosnia and Herz.	2.6%	8.0% ²	6 ²		2.2%	99		
	\frown	🛟 North Macedonia	2.2%	14.5%	1		1.5%	71		
INTERNATIONAL REINSURANCE	5.4%	2								



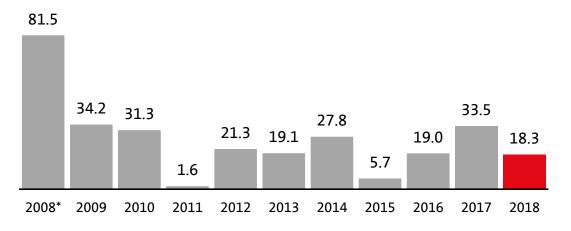
Gross Claims Paid

Influenced by increased business volume over the last few years and CAT claims from end of 2017 (paid out in 2018)

Gross claims paid (in €M)



CAT losses in last 11 years (in €M)



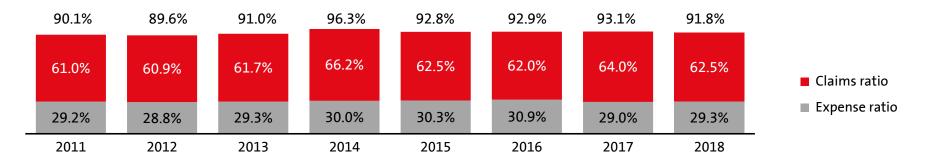
* Summer storms in Slovenia (over 35,000 claims)

¹ 2018 Unaudited

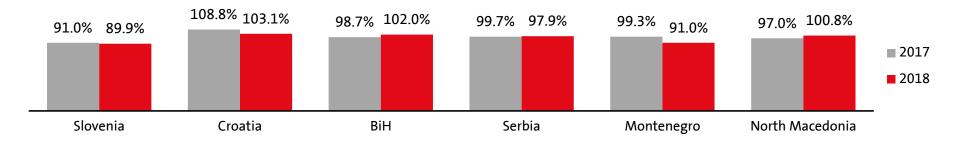


Combined Ratio Non-life

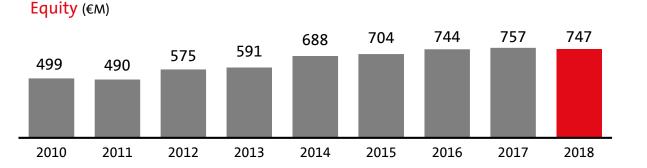




Triglav Group Combined Ratio NL by markets

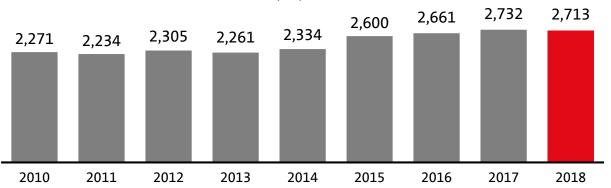


Financial Strength, Prudent Management of Provisions



Down by 1% y-o-y primarily due to the decrease in fair value reserve (lower value of availablefor-sale financial assets)

Year-End Gross Technical Provisions (€M)



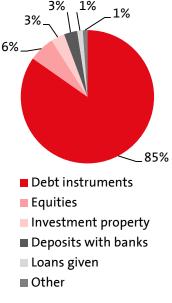
Declined by 1% y-o-y:

Lower mathematical provisions (reduced provisions for unitlinked life insurance contracts)
Lower claims provisions (due to their favourable development from previous years and payment of mass claims incurred at the end of 2017)

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Triglav Group Asset Allocation

on-life & Health ¹		Life & Pe	nsions ¹	Total		
In €M	In %	In €M	In %	In€M	In %	
87.5	7%	2.3	0%	89.8	3%	
13.5	1%	0.6	0%	14.1	1%	
93.2	8%	75.1	5%	168.3	6%	
910.0	77%	1,371.7	91%	2,281.6	85%	
3.6	0%	32.8	2%	36.4	1%	
67.5	6%	18.8	1%	86.4	3%	
5.7	0%	4.2	0%	9.9	0%	
1,181.0	100%	1,505.6	100%	2,686.6	100%	
6.3		0.0		6.3		
0.0		402.5		402.5		
1,187.3		1,908.1		3,095.4		
	In €M 87.5 13.5 93.2 910.0 3.6 67.5 5.7 1,181.0 6.3 0.0	In €M In % 87.5 7% 13.5 1% 93.2 8% 910.0 77% 3.6 0% 67.5 6% 5.7 0% 1,181.0 100% 6.3 0.0	In €M In €M 87.5 7% 2.3 13.5 1% 0.6 93.2 8% 75.1 910.0 77% 1,371.7 3.6 0% 32.8 67.5 6% 18.8 5.7 0% 4.2 1,181.0 100% 1,505.6 6.3 0.0 402.5	ln €Mln %ln €Mln % 87.5 7%2.30%13.51%0.60%93.28%75.15%910.077%1,371.791%3.60%32.82%67.56%18.81%5.70%4.20% 1,181.0100%1,505.6100% 6.30.0402.51	In €MIn %In €MIn %In €M 87.5 7%2.30%89.813.51%0.60%14.193.28%75.15%168.3910.077%1,371.791%2,281.63.60%32.82%36.467.56%18.81%86.45.70%4.20%9.9 1,181.0100%1,505.6100%2,686.6 6.30.0402.5402.5	



Unit-linked insurance contract investments excluded

DURATION GAP (2018)³

(unit linked & Supplementary pensions excluded)

- Average weighted duration gap -0.9 y
- Average duration: Assets 5.6 y, Liabilities 9.4 y
- Average weighted duration gap: Non-life 0.5 y, Life -1.8 y

LIFE GUARANTIES (2018)³

- The largest book at Zavarovalnica Triglav with size of € 756M
- Effective average rate of guarantee 2.5 %
- Average IFRS investment yield 2.9 %

¹ Includes investments of own funds of the Group ² Investment in associates are mainly additional real estate exposure ³ Data for parent company

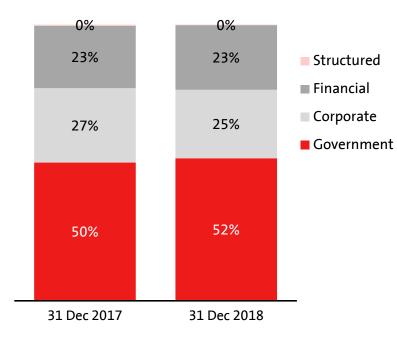


Bond Portfolios

Bond Portfolio Structure by Type of Issuers

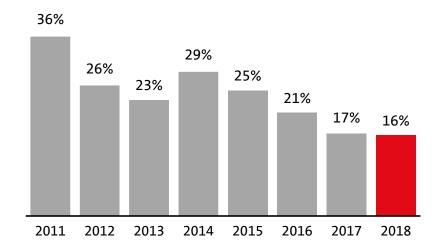
Total: € 2.282M

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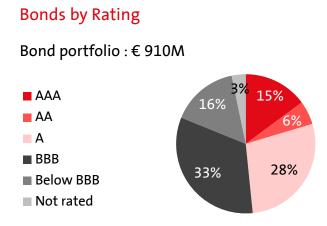


Exposure to Slovenian Bonds in Total Bonds

In 2018 the share amounted to € 373 M

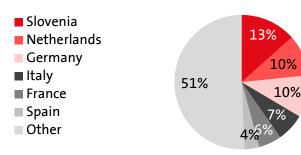


Triglav Group Investment Portfolios: Non-life and Health



Top Bond Exposures by Country

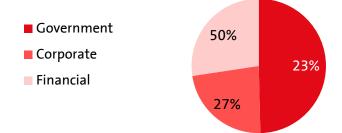
Bond portfolio : € 910M





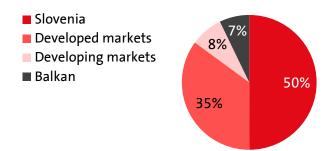
Bonds by Type of Issuer

Bond portfolio : € 910M



Equity Exposures by Region

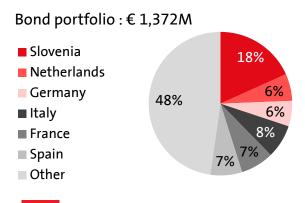
Equity portfolio: € 107M



Triglav Group Investment Portfolios: Life and Pensions¹

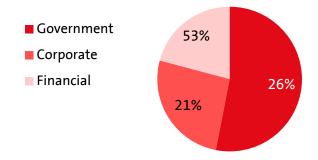
Bonds by Rating Bond portfolio : € 1,372M AAA AA BBB Below BBB Not rated

Top Bond Exposures by Country



Bonds by Type of Issuer

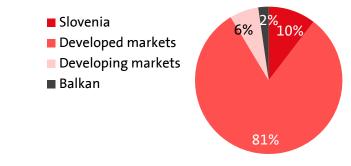
Bond portfolio : € 1,372M



Equity Exposures by Region

Equity portfolio: € 76M

'Unit-linked investments excluded

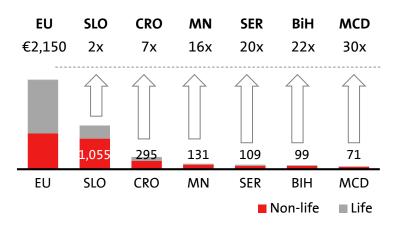


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Markets of Triglav Group

GDP Growth and Low Insurance Density Key Growth Drivers

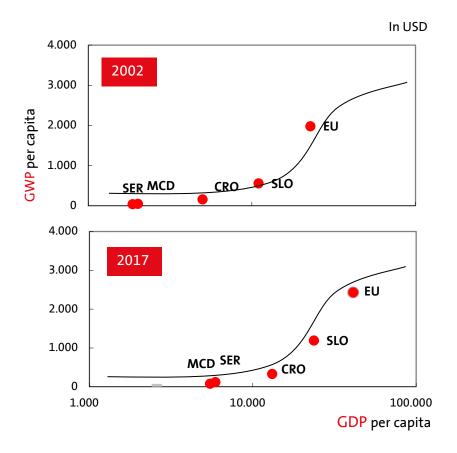
Insurance density by Triglav's markets in 2017 (GWP per capita, in €)



Share of Triglav Group GWP by markets (2018)

Slovenia	76.7%
Croatia	5.4%
Serbia	4.6%
Montenegro	3.1%
B and H	2.6%
North Macedonia	2.2%
Int. RE	5.4%

Correlation between GWP and GDP



Source: Sigma (Swiss RE), IMF, local regulators



Macroeconomic Overview of Adria Region

	Slov	enia	Croa	atia	Ser	bia	Mont	enegro		nia and govina	No Maced		E	U
Credit rating														
S&P	A+/	Positive	BBB	-/Stable	BB/	Positive	B-	+/Stable	B/	Positive	BB	-/Stable		
Moodys	Baal	L/Stable	Ba2	2/Stable	Ba	8/Stable	B1/	Positive	BB	8/Stable	-			
Fitch	А	-/Stable	BB+/	'Positive	BE	8/Stable	-		-		BB/	Positive		
	2017	2018 Outlook	2017	2018 Outlook	2017	2018 Outlook								
GDP growth (in %)	5.0	4.5	2.8	2.8	1.9	4.0	4.3	3.7	3.0	3.2	0	1.6	2.7	2.2
GDP per capita (in 1,000 USD)	23.6	26.6	13.3	14.6	5.9	6.8	7.7	8.6	5.2	5.7	5.5	5.9	41.3	43.1
Inflation rate (in %)	1.4	2.1	1.1	1.6	3.1	2.1	2.4	2.8	1.2	1.4	1.4	1.8	1.7	1.9



Source: IMF, Outlook October 2018, Credit ratings as of 22 March 2019



Slovenia

Zavarovalnica Triglav

Triglav, Zdravstvena Zavarovalnica

Skupna pokojninska družba



Key figures			
Market share*	▼	-0.2 p.p.	35.4%
Market position	٠		1
Gross written premium		+7%	€ 837.7 M
Gross operating costs		+5%	€ 195.0 M
Gross claims paid		+5%	€ 552.8 M
Combined ratio	▼	-1.2 p.p.	89.8%

Market development

Insurance penetration (2017)	5.0%
GWP	€ 2,365 M (+7.7%)
Insurance density (2017)	€ 1,055 per capita

Major events

- GWP growth in line with market
- GWP of Zavarovalnica Triglav increased by 6%, TZZ by 11%, Skupna by 9%
- Market consolidation
- Aggressive price competition, upward pressure on the acquisition costs

In Slovenia a market share of 35% (44% in non-life insurance, 29% in life insurance and 27% in health insurance)

Croatia

Triglav Osiguranje, Zagreb



Key figures			
Market share	٠	0.0 p.p.	4.4%
Market position	٠		9
Gross written premium		+8%	€ 57.9 M
Gross operating costs		+4%	€ 21.1 M
Gross claims paid		+23%	€ 44.6 M
Combined ratio	•	-5.7 p.p.	103.1%

Market development

Insurance penetration (2017)	2.5%
GWP	€ 1,329 M (+8.8%)
Insurance density (2017)	€ 295 per capita

Major events

- Strong growth in GWP
- Challenging overall market conditions
- Focus on increasing profitability through improved underwriting and cost optimization initiatives

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Serbia

Triglav Osiguranje, Belgrade



Key figures			
Market share (Q1-3 2018)		+0.2 p.p.	6.0%
Market position (Q1-3 2018)	٠		5
Gross written premium		+12%	€ 49.0 M
Gross operating costs		+20%	€ 21.2 M
Gross claims paid		+17%	€ 18.2 M
Combined ratio	▼	-1.8 p.p.	97.9%
Market development			
Insurance penetration (2017)			2.1%
GWP (Q1-3 2018)			€ 630 M (+5.2%)
Insurance density (2017)			€ 109 per capita

Major events

- High growth across all lines of business and increased market share
- Particular focus on the development of life insurance sales channels
- Various innovative mass products in the field of home insurance launched

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Montenegro

Lovćen osiguranje

Lovćen životna osiguranja



Key figures			
Market share	•	-0.3 p.p.	37.9%
Market position	٠		1
Gross premium written		+5%	€ 32.9 M
Gross operating costs	▼	-1%	€ 13.6 M
Gross claims paid		+37%	€ 23.1 M
Combined ratio	▼	-8.3 p.p.	91.0%
Market development			
Insurance penetration (2017)			1.9%
GWP			€ 87 M (+6.2%)
Insurance density (2017)			€131 per capita

Major events

- Strong GWP growth in life insurance segment (bancassurance)
- Focus on improving core operating profitability and cost efficiency
- Marketing of new products

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Bosnia and Herzegovina

Triglav Osiguranje, Sarajevo

Triglav Osiguranje, Banja Luka



Key figures			
Market share (H1 2018)	▼	-0.2 p.p.	8.0%
Market position (H1 2018)	▼		6
Gross written premium		+3%	€ 28.1 M
Gross operating costs		+1%	€ 11.5 M
Gross claims paid		+8%	€ 12.7 M
Combined ratio		+3.3 p.p.	102.0%

Insurance penetration (2017)	2.2%
GWP (H1 2018)	€ 184 M (+4.7%)
Insurance density (2017)	€ 99 per capita

Major events

- Solid growth of GWP
- Decrease of market share due to a new market participant
- Focus on profitability in a very challenging market environment

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North Macedonia

Triglav Osiguruvanje, Skopje

Triglav Osiguruvanje Život, Skopje



Key figures			
Market share	▼	-0.1 p.p.	14.5%
Market position	٠		1
Gross written premium		+10%	€ 23.4 M
Gross operating costs		+10%	€ 8.0 M
Gross claims paid		+14%	€ 11.8 M
Combined ratio		+3.8 p.p.	100.8%
Market development			
Insurance penetration (2017)			1.5%
GWP			€ 161 M (+10.4%)
Insurance density (2017)			€ 71 per capita

Major events

- Introduction of life insurance products through newly established life insurance company Triglav Osiguruvanje Život.
- Focus on health insurance, where the company recorded high GWP growth and marketing of new insurance products.
- Decrease of income from financial assets due to decreasing interest rates

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